

INSTITUTE NEWS



▪ **HKCGI holiday notice**

The Institute wishes you a joyful and healthy Mid-Autumn Festival! The Institute Secretariat offices in Hong Kong and Beijing will have the following special holiday arrangements for the Mid-Autumn Festival.

Hong Kong office

Closes at 4pm on 21 September 2021

Closes on 22 September 2021

Beijing Representative Office and HKCGI Consulting (Beijing) Limited

Close from 19 to 21 September 2021



- **Congratulations!**

The Institute is delighted that Edith Shih FCG(CS, CGP) FCS(CS, CGP)(PE), CGI Immediate Past International President and Institute Past President, Executive Director and Company Secretary, CK Hutchison Holdings Ltd, has been elected as a member of Commercial (First) Election Committee 2021. All elected members are deemed to have made significant contributions to the long-term economic development of Hong Kong.



The New Board Agenda

Hong Kong and mainland China corporations can build resilience by managing stakeholder interests with a new board agenda.

By James Root, John Sequeira, and Kevin Chang



- **HKCGI and Bain & Company Joint Survey Report**

On 15 September 2021, The Hong Kong Chartered Governance Institute (Institute) and Bain & Company, based on the survey of over 1,400 members of senior management of companies in

Hong Kong and Mainland China, jointly published a major thought leadership survey report on 'The New Board Agenda' (Survey Report).

The Survey Report focuses on how Hong Kong and mainland China corporations can build resilience by managing stakeholder interests under a new board agenda. The future proof agenda needs to cover seven main topics, namely: the company's long-term purpose; future-proof strategy; response to disruption; environmental, social and corporate governance ('ESG') strategy; talent strategy; business performance management; and risk and compliance management.

This turbulence is likely to continue and even intensify, with over 90% of the senior management of companies surveyed expecting more turbulence in the business environment in the coming 3-5 years. Large corporates who run regional or global business footprints expect even more intense risks. Throughout the growing turbulence, the Survey Report finds that there has been a shift towards managing companies in the long-term interests of a broad set of stakeholders. The collective research also shows that boards that have discussed stakeholder management are better at managing turbulence in all dimensions.

To view the report, please click [HERE](#).

To view the press release, please click [HERE](#).

- **HKCGI 2021 Annual General Meeting - Nomination of Members for Election to Council**
Nominations are invited for election to the Council of The Hong Kong Chartered Governance Institute (HKCGI Council) at the 2021 Annual General Meeting of the Institute to be held on or about 15 December 2021.

Pursuant to the Articles of Association of the Institute, only **Fellows who are ordinarily resident** in the Divisional Territory are eligible to stand for election. The HKCGI Council is also appointed as the China Committee of The Chartered Governance Institute. If you wish to stand for election, please complete the attached [Nomination Form](#) and return it to the Institute Secretariat in person or by post no later than the Nomination Closing Date on **Tuesday 5 October 2021 on or before 6.00pm** or postmarked on or before such date.

For details, please click [HERE](#).

- **Membership/graduateship renewal for the financial year 2021/2022**
The renewal notice, together with the debit note for the financial year 2021/2022 was sent to all members and graduates by email in early July 2021. Members and graduates should settle payment no later than **Thursday 30 September 2021**.
[Renew online](#)
- **Studentship renewal fee**
New policy effective from 1 July 2021
Institute students whose studentship is about to be expired in July, August or September 2021 should have received their renewal notice via email on 1 July 2021. Please be reminded to settle the renewal fee by **Thursday 30 September 2021**. Failure to settle the renewal fee by the deadline will result in studentship removal.
[Renew online](#)

The Hong Kong Chartered Governance Institute
Annual Convocation 2021
5 October 2021



▪ **HKCGI Annual Convocation 2021**

You are cordially invited to the Institute's Annual Convocation 2021 ceremony to celebrate the remarkable achievement of our new Fellows, Associates and Graduates and their hard work in reaching this significant milestone. Awardees of the subject prize and merit certificates of the Institute's qualifying programme will also be recognised at the convocation. This year's programme includes welcome messages from Guest of Honour, Ms Ada Chung Lai-ling, Privacy Commissioner for Personal Data, Hong Kong and Institute President Ms Gillian Meller FCG FCS(PE).

For details and registration, please click [HERE](#).

▪ **Governance Professionals Information Session (Webinar) on 29 September 2021**

The Institute's Governance Professionals Information Session will be held on 29 September 2021. The information session is designed to introduce the dual Chartered Secretary (CS) and Chartered Governance Professional (CGP) qualification.

The two guest speakers, Ernest Lee FCG FCS(PE), Institute Vice-President, Audit Committee Chairman and Mainland China Focus Group member; Technical Partner, Deloitte China and Stella Lo FCG FCS(PE), Institute Council member and Education Committee Vice-Chairman; Group Company Secretary, Guoco Group Ltd, will share their experience on the latest developments of the governance profession, as well as the career prospects and the expanded roles of CS and CGP. Please invite your friends and colleagues to join us.

For details and registration, please click [HERE](#).



Become HKCGI's Student Ambassador for a Career in Governance!

What is SAP?

HKCGI Student Ambassadors Programme (SAP) provides an avenue for undergraduates to better understand the dual qualifications of the Chartered Secretary and Chartered Governance Professional. Our unique portfolio of speakers and industry professionals working in governance across the private, public and non-profit sectors will help student ambassadors develop their potential as future leaders in governance.

Over the years, more than 1,900 local undergraduates became Student Ambassadors!

SAP Activities

- Mentorship Programme
- Summer Internship Opportunities
- Visit to Regulators and Corporations
- Attend the Annual General Meetings of Listed Companies
- Networking with Professionals and Peers
- Professional and Soft Skills Workshops

Join Us Today!

The registration deadline is 15 October 2021 and the enrolment fee is HK\$120. Successful registrants are eligible to participate in all SAP activities throughout the entire duration of their undergraduate study.

For enquiries, please contact Ms Ivy Ho: 2830 6013 or email: student@hkcg.org.hk



Register Now!

The Hong Kong Chartered Governance Institute 香港公司治理公會 (Incorporated in Hong Kong with limited liability by guarantee)

- Student Ambassadors Programme (SAP) 2021-2022 – Recruitment of mentees**

SAP is an effective platform for local undergraduates to learn about the dual qualification of Chartered Secretary and Chartered Governance Professional. One of the key features of SAP is the Mentorship programme designed for aspiring undergraduates to learn from experienced mentors through consultation and experience sharing. Please help the Institute in spreading the word!

For details of SAP, please click [HERE](#).

For enquiries, please contact Ivy Ho: 2830 6013, or email: ivy.ho@hkcg.org.hk.

- Enforcement Series – Practical Review of Major Enforcement Regimes and Themes (Six Online Webinars)**

An important regulatory tool for regulators is enforcement. It educates the marketplace that regulators not only have the powers, but more importantly, will exercise them. The governance professional would most certainly not want their organisations, and people associated with them to be at the receiving end of enforcement. This is because being investigated is costly and stressful, and being found in breach carries pecuniary, reputational, and personal repercussions. The Institute is accordingly delighted to package and run a series of enforcement sessions from June to October 2021, with participation by regulators, and seasoned professionals, to provide a review of major enforcement regimes and themes.

Date and Time	Title	Speaker(s)
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30 June 2021 4.00 pm–5.30 pm	Competition Law Enforcement Held	<ul style="list-style-type: none"> Mr Steven Parker, Executive Director (Legal Services), Competition Commission Mr Stephen Ryan, Head (Legal Advisory), Competition Commission
14 July 2021 4.00 pm–5.30 pm	SFC Enforcement Held	<ul style="list-style-type: none"> Mr Alan Linning, Partner, Mayer Brown
3 August 2021 4.00 pm–5.30 pm	FRC Enforcement Held	<ul style="list-style-type: none"> Mr Marek Grabowski, Chief Executive Officer and Executive Director, Financial Reporting Council
18 August 2021 4.00 pm–5.30 pm	HKEX Enforcement (Part 1) Held	<ul style="list-style-type: none"> Ms Karen Lee, Deputy Head - Enforcement Team, Hong Kong Exchanges and Clearing Ltd Ms Ellie Pang, Chief Executive, The Hong Kong Chartered Governance Institute
28 September 2021 4.00 pm–5.30 pm	HKEX Enforcement (Part 2) Details	<ul style="list-style-type: none"> Ms Donna Wacker, Partner, Clifford Chance Mr Michael Wang, Consultant, Clifford Chance
5 October 2021 4.00 pm–5.30 pm	HKMA Enforcement: Update Details	<ul style="list-style-type: none"> Ms Jill Wong, Partner, Howse Williams

FORTHCOMING ACTIVITIES

Professional Development:

- Tax Risk Management for Corporate Governance Enhancement (Webinar)**
 It has become a global trend to manage tax-related risks as part of good corporate governance. An effective tax-risk management system would enable enterprises to reduce tax-related costs and better evaluate the potential impact from regulatory changes.

In this webinar to be held on 11 October 2021, two seasoned tax professionals will discuss the practical ways of managing tax risk for enterprises from a corporate governance perspective and the following key areas will be discussed:

- How to manage tax risk for enterprises from a corporate governance perspective
- Tax risk conceptualisation for enterprises (business risk management approach, uncertainties, types of tax risks, etc.)
- Tax risk of enterprises in Hong Kong (obligations, anti-avoidance, cross-border transactions, etc.)
- Tax risk in practice (Case study on encountering exposures)

For details and registration, please click [HERE](#).

- Upcoming ECPD webinars/seminars are available for enrolment**
[ENROL](#)

- **Register for video-recorded CPD seminars**
[ENROL](#)

Membership:

Date	Event Name	Enrolment
13 November 2021	Fun & Interest Group – Coffee grounds mosquito coil making & planting workshop (Group A) (Cantonese session) (Admission fee is required)	Enrol
13 November 2021	Fun & Interest Group – Coffee grounds mosquito coil making & planting workshop (Group B) (Cantonese session) (Admission fee is required)	Enrol

For enquiries, please contact Vicky Lui: 2830 6088, or email: member@hkcg.org.hk.

Studentship:

Date	Event Name	Enrolment
29 September 2021	Governance Professionals Information Session (Cantonese session) (Free webinar)	Enrol
9 October 2021	Corporate Governance Paper Competition and Presentation Awards 2021	Enrolment is full. Please contact Ivy Ho: 2830 6013 or email: student@hkcg.org.hk to be waitlisted

For enquiries, please contact Ivy Ho: 2830 6013, or email: student@hkcg.org.hk.

REMINDERS

- **Nominations for HKCGI Prize 2021**
The Institute takes great pleasure in calling for nominations for 'The Hong Kong Chartered Governance Institute Prize 2021'. This award celebrates the outstanding devotion and achievements of governance professional(s) with significant contributions to the Institute and the Chartered Secretary and Chartered Governance profession over a substantial period. Members are cordially invited to submit nominations to the Secretariat on or before 30 September 2021.

For details, please click [HERE](#).

- **Fellowship and associateship application deadline in 2021:**

Application deadline	Approval date
Friday 8 October	Thursday 18 November

- **CPD policy**
[MORE](#)
- **Individual package 2021/2022**
[APPLY](#)
- **Corporate Package 2021/2022**
[APPLY](#)
- **Practitioner's Endorsement application 2021/2022**
[APPLY](#)
- **Fee structure 2021/2022**

[Membership, graduateship and Affiliated Person fee schedule](#)
[Studentship fee schedule](#)

- **Fellowship benefits factsheet**
[MORE](#)
- **Benefits and services for members, graduates and students**
[MORE](#)
- **New Fast Track Professional route to CGI and Institute membership**
From 1 January 2021, a new Fast Track Professional route has become available for qualified lawyers and accountants (including those recognised by The Chartered Governance Institute and its Divisions in other jurisdictions) who wish to become Chartered Secretaries and Chartered Governance Professionals.

For details, please click [HERE](#).

- **Learning support for CGQP examinations preparation**
The Institute provides a variety of learning support and services for students in preparation for CGQP examinations.

CGQP past papers and online study materials are available on the Institute's website and the PrimeLaw online platform respectively.

For questions in regards to past papers, please contact the Education and Examinations Section: 2881 6177, or email: student@hkcgj.org.hk. For technical questions regarding the PrimeLaw account, please contact Wolters Kluwer Hong Kong's customer service: hkcgj@wolterskluwer.com.

For details, please click [HERE](#).

FEATURED JOB OPENINGS

Company Name	Position
Foxtrot Partner Ltd	Corporate Governance Officer
Lai Sun Development Co. Ltd	Company Secretarial Officer
Gary Cheng Secretaries Ltd	Corporate Services Manager/Assistant Manager
Greater Bay Airlines Company Ltd	Company Secretary
Greenheart Group	Company Secretarial Manager
Accolade Corporate Services Ltd	Corporate Services Officer (Company Secretarial Officer)

If you are looking for career opportunities, please visit [Featured Job Openings](#) online for the latest update.

If you are hiring, please click [HERE](#) for details.

OTHER NEWS AND ACTIVITIES

■ Bulletin Board Updates (BBUs)

[BBU No. 529 \(2021\)](#) – Inland Revenue Department news update: Tax guide for charitable institutions and trusts of a public character

■ MAICSA Annual Conference 2021 – The new norm: Managing disruption-resilience and recovery

The Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) will hold its Annual Conference, via an online mode (Zoom Webinar), on 6 and 7 October 2021. The conference aims to equip company secretaries and governance practitioners with the requisite knowledge in managing disruption and be resilient in the pathway to recovery. Over two days, conference delegates will be enlightened on regulatory updates, mental health, directors' issues, boardroom tussles, economic review as well as shareholders matters. Be inspired by distinguished business leaders, academic and industry experts as their insights enhance your knowledge to be competent and outstanding company secretaries and governance professionals.

For details and registration, please click [HERE](#).

■ Join our Online Community

We are on [Facebook](#), [Twitter](#), [Weibo](#), [Instagram](#), [LinkedIn](#), and WeChat. Follow us and give us your 'Likes'!

The Hong Kong Chartered Governance Institute

香港公司治理公會

(Incorporated in Hong Kong with limited liability by guarantee)

You may click [HERE](#) to download the e-Update.

[HKCGI Website](#)



同心展關懷

caringorganisation²⁰¹⁷⁻²¹

Awarded by The Hong Kong Council of Social Service
香港社會服務聯會頒發



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